



NELSON HOCKEY ASSOCIATION - STRATEGIC PLAN 2026-2029

Purpose & Constitutional Alignment

This Strategic Plan is built directly from the Nelson Hockey Association Constitution.

The association aims to promote, educate, develop, and foster the sport of hockey as an amateur sport for health, well-being, and public benefit. Additionally, it seeks to create opportunities and facilities to enable, assist, and enhance participation, enjoyment, and performance in hockey.

Strategic Outcomes & Priorities

Outcome 1: Participation Growth Across All Ages

- Grow junior, youth, adult, and social participation.
 - Strengthen school-to-club pathways.
- Increase accessibility for new, returning, and diverse participants.

High-Quality Competitions & Player Development Pathways

- Deliver well-structured, fair, and enjoyable competitions.
 - Strengthen representative pathways.
 - Improve coaching and umpiring capability.

Sustainable Facilities & Infrastructure

- Ensure Saxton Field turfs remain safe and modern.
 - Advocate for long-term facility planning.
 - Improve lighting, storage, and amenities.

Financial Sustainability & Organizational Strength

- Maintain stable revenue streams.
 - Strengthen governance capability.
- Ensure compliance with legal and constitutional requirements.



Strong Clubs, Regional Bodies & Community Partnerships

- Support clubs to be strong and sustainable.
- Strengthen collaboration with schools and councils.
 - Build positive regional relationships.

Effective Governance & Operational Excellence

- Clear governance-management separation.
 - Strong policy framework.
- Transparent communication with members.

Implementation Framework

- Annual operational planning and budgeting.
 - Quarterly Board reporting.
 - Member feedback surveys.

Measures of Success

- Participation growth.
- Competition quality metrics.
 - Financial stability.
- Governance compliance.
 - Community impact.